

TE RŪNANGA PAPA ATAWHAI O TE HIKU O TE IKA

Te Hiku o Te Ika Conservation Board

Annual Report 2022 – 2023



Annual Report of the

Te Rūnanga Papa Atawhai o Te Hiku o Te Ika

Te Hiku o Te Ika Conservation Board

For the period 1 July 2022 to 30 June 2023

Presented to the New Zealand Conservation Authority / Te Pou Atawhai Taiao O Aotearoa pursuant to section 60 of the Conservation Act 1987

Cover photo: Herekino Harbour (looking out towards Warawara Forest)

Photographer: Alannah Lett, Biodiversity Ranger

Back cover photo: Te Aupouri Wetlands

Photographer: Alannah Lett, Biodiversity Ranger

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LETTER FROM THE CO-CHAIR

Edward Ellison
Chairperson
New Zealand Conservation Authority
PO Box 10420
Wellington 6143

Tēnā koe Edward

E nga mana, e nga reo, e nga karanga maha o te motu, tena koutou katoa

I submit in terms of section 60 of the Conservation Act 1987, on behalf of all board members, our seventh (7th) Annual Report by Te Rūnanga Papa Atawhai o Te Hiku o Te Ika

Members continue to give enthusiastic effort to the work of the Board despite all having busy lives. I wish to record my appreciation to all board members and Te Papa Atawhai staff for their support throughout the year.

An advocacy role in the drafting of the Te Hiku CMS has continued to be priority work for the board this year. We acknowledge Te Hiku Iwi representative and Te Papa Atawhai for their perseverance over many years working on the draft Te Hiku Conservation Management Strategy (CMS).

We look forward to the year ahead.

Ngā mihi nui



Waitai Petera
Co-Chair
Te Rūnanga Papa Atawhai o Te Hiku o Te Ika

TABLE OF CONTENTS

1.	INTRODUCTION	6
2.	ROHE	7
2.1	Tangata Whenua	8
2.2	Conservation Features of the Area.....	8
2.3	Conservation Issues in the Area	10
3.	FUNCTIONS	10
3.1	Board Functions Under Section 6M of the Conservation Act 1987	10
3.2	Board Power Under Section 6N of the Conservation Act 1987	11
3.3	Board Functions under Section 30 (s30) of the National Parks Act 1980.....	11
4.	MEMBERSHIP	11
4.1	Members Profiles	12
5.	MEETINGS AND FIELD TRIPS	17
5.1	Agendas.....	17
5.2	Field Trips and Site Inspections	17
5.2	Members' Attendance 2022-2023	18
6.	MAHI	18
6.1	Board Committees	18
6.2	Special Events.....	18
6.3	Training for Members	19
7.	STATUTORY ACTIVITY	19
7.1	Annual Work Plan	19
7.2	Te Hiku Conservation Management Strategy (CMS)	19
7.4	2022-2023 National Park Management Plan (NPMP).....	19
8.	ADVICE AND ADVOCACY	19
8.1	Board and Authority Liaisons	21
8.2	Advice to Te Papa Atawhai	21
8.3	Submissions.....	21
8.4	Community Advocacy and Involvement.....	21
8.5	Community Visibility	21
8.6	District and Regional Council Advocacy and Advice	21

	8.7 Iwi Liaison and Advocacy	21
9	FEES AND ALLOWANCES.....	22
10	ACKNOWLEDGEMENTS.....	22
11	APPENDIX 1.....	23

1. INTRODUCTION

This is the (7th) seventh Te Hiku o Te Ika Conservation Board Annual Report. Section 6(O) of the Conservation Act requires conservation boards to provide the New Zealand Conservation Authority (**Authority**) with an annual report as soon as practical after 30 June each year. In recognition of this requirement, the Te Hiku o Te Ika Conservation Board (**Board**) submits this Annual Report.

Most conservation boards are independent advisory bodies, established by statute – Section 6L (S6L) of the Conservation Act.

They represent the community and offer interaction between communities and Te Papa Atawhai (**Department of Conservation**) at a regional level. The Conservation Board's primary role is to advise Te Papa Atawhai and the Authority on conservation matters within their area of jurisdiction.

Conservation Boards contribute a local voice and perspective to the management of conservation areas. They provide a forum for seeking community views and relaying information back to communities of interest, as well as providing feedback on Te Papa Atawhai work in each Board rohe. Boards focus on matters of policy, strategic direction, and planning. Boards do not focus on day-to-day operations across the rohe; these are managed by Te Papa Atawhai staff.

Te Hiku o Te Ika Conservation Board was established, under [section 6L](#) of the Conservation Act 1987 with jurisdiction in the korowai area and must carry out, in the korowai area, the functions specified in [section 6M](#) of that Act. The Board has the powers conferred by [section 6N](#) of that Act.

Conservation board members are appointed by the Minister of Conservation under the relevant sections of (4) four Te Hiku Treaty Settlements. Board functions are outlined in section 6(M) and the powers, which enable the conservation boards to carry out those functions, are under 6(N) of the Act. The Board has several statutory roles under various Acts, including:

- the recommendation of the Te Hiku Conservation Management Strategy (CMS) to the Authority for approval
- advising Te Papa Atawhai and the Authority on how conservation management strategies and plans will be put into practice.
- reporting on the implementation of the CMS
- advising Te Papa Atawhai and the Authority on conservation matters, and proposed changes to status of land of national and international significance
- liaising with the regional Fish and Game Council on conservation matters
- carrying out other powers delegated by the Minister of Conservation, the Conservation Act, or any other Act.

2. ROHE

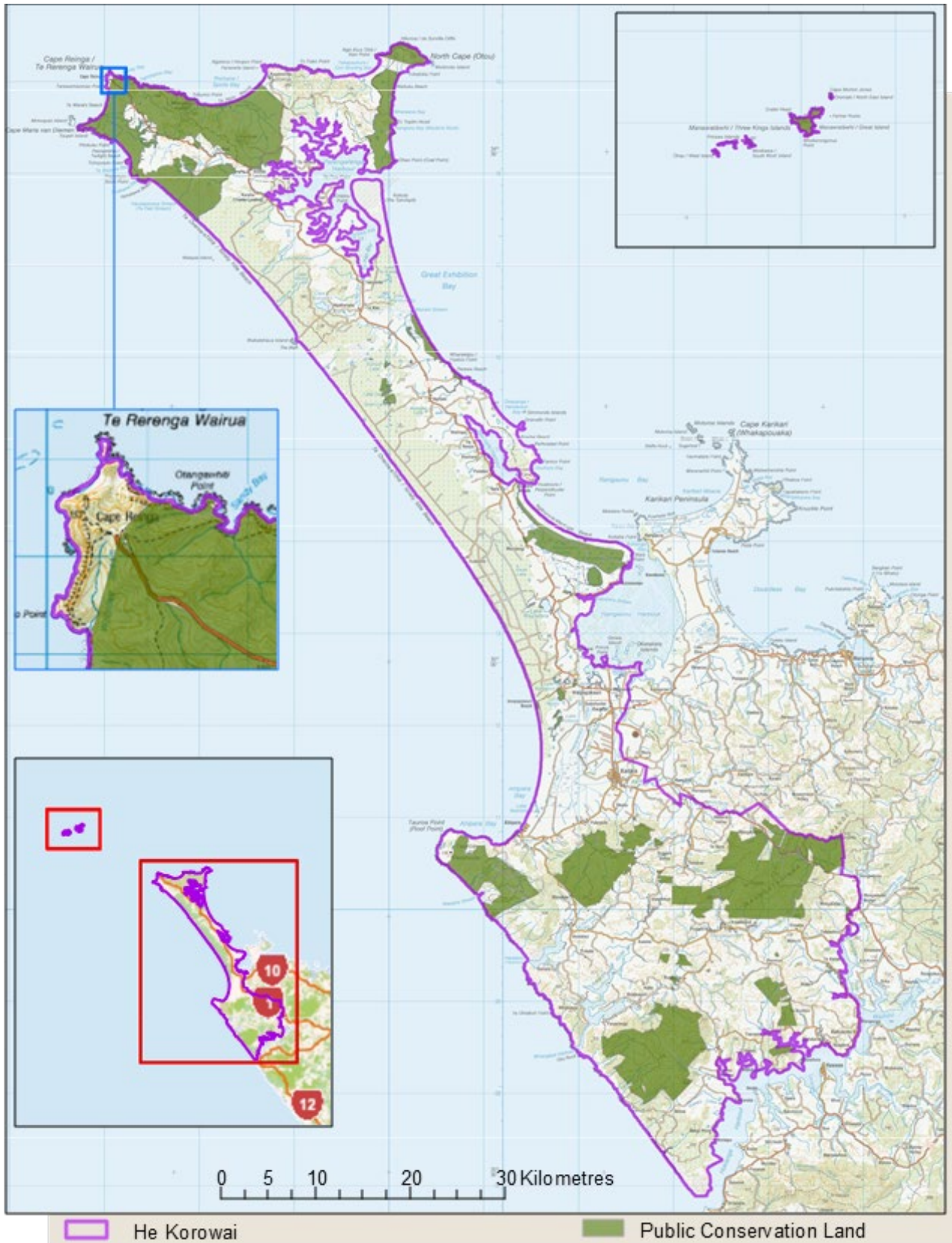


Figure #1: Te Hiku o te Ika Conservation Board Jurisdiction - Te Korowai area

The Te Hiku o Te Ika Conservation Board's area of jurisdiction covers the area of 224,991.85 hectares.

The jurisdiction extends from the northern side of the Hokianga Harbour, north to Mangamuka then across to Kaitaia then to Rangaunu Harbour, right around the coastline back to Hokianga Harbour. The jurisdiction also includes the land areas within the Manawatāwhi/Three Kings Island group.

The area also extends out to the 12-nautical mile limit with respect to coastal and marine issues, and out to the 200-nautical mile limit. with respect to protected species.

Approximately 0.33% of New Zealand's public conservation land and area lie within the jurisdiction of Te Hiku o Te Ika.

Korowai lands and water (public conservation land) (47,760.71 ha) makes up 21.23% of all land in Te Hiku o Te Ika.

2.1 Tangata Whenua

The four Iwi are:

- Te Rarawa
- NgaiTakoto
- Te Aupouri
- Ngati Kuri

During treaty negotiations the four Iwi, amongst other requests, sought a say in the work of Te Papa Atawhai in their rohe. Their desire was for co-management. After lengthy negotiations they agreed to a crown proposal for co-governance which involved establishing a Te Hiku Conservation Board and drafting a Te Hiku CMS for the combined rohe of the four Iwi.

2.2 Conservation Features of the Area

The main features of public conservation land and waters within the Board's boundaries are:

- Raetea Forest – 6,600.36 ha
- Herekino Forest – 4,358.48 ha
- Warawara Forest – 6,886.59 ha
- Maunga Taniwha Forest – 61.76 ha
- 20 Scenic Reserves – 5,934.06 ha
- 2 Historic Reserves – 229.28 ha
- 5 Recreation Reserves – 14,704.53 ha
- 27 Stewardship Areas – 6,399.87
- 52 Marginal Strips – 320.54 ha



Figure #2: Te Hiku o Te Ika Conservation Board Jurisdiction

2.3 Conservation Issues in the Area

Approximately .33% of all korowai lands and waters (public conservation land) in Aotearoa lies within the region.

The large number of issues which are of interest to the Board include:

- Understanding how to give effect to the aspirations of mana whenua in relation to conservation, and to give full effect to Treaty settlements.
- Ensuring that the resource management system and related decisions does not further degrade important ecosystems or erode populations of threatened species and their habitats eg. Aupouri Aquifer water takes due to the potential effects on wetlands and other surface water features.
- The need to connect more people with nature and to provide sufficient infrastructure and facilities to safely support access to korowai lands and water, especially with the thousands of domestic and international visitors who visit.
- Rangitāhua (Kermadec Islands) are a subtropical island in the South Pacific Ocean, located 800 – 1000 km northeast of the North Island. There is statutory acknowledgement for Te Aupouri and Ngāti Kuri Iwi to enhance their ability to participate in specified resource management processes. The Board acknowledges the anomaly that Rangitāhua is not included in the current Northland Conservation Management Strategy. The Board would like to see Rangitāhua included in the newly drafted Te Hiku CMS. The Board supports NZCA’s strong advocacy for greater marine protection in areas throughout Aotearoa and urges for the development of new tools for marine protection.

3. FUNCTIONS

3.1 Board Functions Under Section 6M of the Conservation Act 1987

The functions of the Board are:

- 1) To recommend the approval by the Authority of conservation management strategies, and the review and amendment of such strategies, under the relevant enactments
- 2) To approve conservation management plans, and the review an amendment of such plans, under the relevant enactments
- 3) To advise the Authority and the Director-General on the implementation of conservation management strategies and conservation management plans for the area within the jurisdiction of the Board
- 4) To advise the Authority or the Director-General on any proposed change of status or classification of any area of national or international importance
- 5) To advise the Authority or the Director-General on any other conservation matter relating to any area with the jurisdiction of the Board

- 6) To liaise with any Fish and Game Council on matters within the jurisdiction of the Board
- 7) To exercise such powers and functions as may be delegated to it by the Minister under this Act or any other Act.

3.2 Board Power Under Section 6N of the Conservation Act 1987

- 1) Every Conservation Board shall have all such powers as are reasonably necessary or expedient to enable it to carry out its functions.
- 2) Without limiting the generality of subsection (1), each Conservation Board may –
 - i. Advocate its interests at any public forum or in any statutory planning process; and
 - ii. Appoint committees of members and other suitable persons, and delegate to them functions and powers.
- 3) The power conferred by subsection (2)(a) shall include the right to appear before courts and tribunals in New Zealand and be heard on matters affecting or relating to the Board's functions.

3.3 Board Functions under Section 30 (s30) of the National Parks Act 1980

There are currently no National Parks within the area of jurisdiction for Te Runanga Papa Atawhai o Te Hiku o Te Ika.

4. MEMBERSHIP

The Minister of Conservation appoints four community Board members and Iwi nominate their representatives under S85 of the Te Aupouri Claims Settlement Act (2015), s95 of the Te Rarawa Claims Settlement Act (2015), S80 of the Ngai Takoto Claims Settlement Act and s83 Ngati Kuri Claims Settlement Act (2015).

The process of appointment ensures that Iwi are properly represented. The Board has a range of perspectives, life experiences, Te Ao Māori - mātauranga Māori, knowledge and contributes to the advice provided and decisions made by the Board.

Board members are appointed for a 3-year term and may be re-appointed unless they are appointed in replacement of a prior member's term.

The following table lists the membership of the Board between 1 July 2022 to 30 June 2023:

Board Member	Area	Term Start	Term End
Waitai Petera-Te Aupouri (Co-Chair)	Auckland	18 Nov 2021	30 June 2024
Wallace Rivers-NgaiTakoto (Co-Chair)	Auckland	16 Jan 2020	30 June 2024
Tui Qauqau-Te Paa-Te Rarawa	Ahipara	01 July 2021	30 June 2024
Sheridan Waitai-Ngati Kuri	Awanui	17 Dec 2015	30 June 2024
Peter Furze	Kaitaia	17 Dec 2015	30 June 2024
Mike Finlayson	Herekino	17 Dec 2015	30 June 2024
Mina Pomare-Peita	Panguru	2 July 2021	30 June 2024
Joanne Shanks	Kaingaroa	2 July 2021	30 June 2024

4.1 Members Profiles

WAITAI PETERA: Co-Chair and Te Runanga Nui o Te Aupōuri Iwi Representative



Matua Waitai Petera nominated by Te Runanga Nui o Te Aupōuri to represent his Iwi, also has affiliation to Ngati Kuri and Ngai Takoto.

Matua Waitai is an oral historian and a native speaker of te reo Maori.

He is passionate about lifting Māori social and economic wellbeing, knowledgeable in tikanga Māori, and skilled in communications, negotiations, and relationship-building.

Matua Waitai Petera is the Principal Advisor Maori Engagement at Te Uru Rakau, MPI.

WALLACE RIVERS: Co-Chair and Ngai Takoto Iwi Representative



Wallace Rivers is nominated by Te Runanga o Ngai Takoto. He has 35 years' experience in the steel industry, providing knowledge and perspective of primary industry to the Board. He is the Co-Chair of Te Runanga o Ngai Takoto and offers extensive knowledge of tangata whenua.

TUI QAUQAU-TE PAA: Te Runanga o Te Rarawa Iwi Representative



*Ko Whangatauatia te Maunga.
Ko Te Oneroa a Tōhe te Moana.
Ko Wairoa te Awa
Ko Roma te Marae.
Ko Tinana te Waka.
Ko Te Rarawa Kaiwhare te Iwi.*

Tui led the development of the Ahipara Takiwā Environmental Plan which will be used to inform and provide guidance in the drafting of the Te Hiku CMS

Tui has key competencies in understanding the RMA and skills that enable her to understand an application or issue, conduct hearings in an appropriate manner, and make good decisions.

MIKE FINLAYSON: Community Representative



Mike Finlayson has a keen interest in pest and predator control and has managed broad-scale wild ginger control projects through the Herekino Landcare Group. He has over 30 years of Board experience including a term as a Northland Regional Councillor representing the Te Hiku constituency. He enjoys engaging with young people and youth in enhancing native species. He enjoys tramping & camping, exploring new places, fishing, diving, and boating.

MINA POMARE-PEITA: Community Representative



Born and raised in the Te Rarawa rohe, beneath Panguru, Te Reinga, and Tauwhare maunga in a farming whānau, the importance of working hard for the betterment of her kāinga has always been instilled into her by her people. They led by example through their hard work and their unwavering sense of identity. Their teachings shaped the path of not only her career but her decision to dedicate herself to the pursuit of addressing the persistent power imbalance between Māori and the systems designed around us, the pursuit of getting our land back, and ensuring she contributes to growing and enabling more leaders.

Mina currently holds many roles in the community including Tumuaki of Te Kura Taumata o Panguru, Chairperson of Ngāti Manawa marae, a leader in Te Kupenga, a māmā, a mentor to other tumuaki, a board member on environmental boards, and a hapū leader.

Mina has a longstanding dedication to education and developing our future leaders using Mātauranga Māori.'

JOANNE SHANKS: Community Representative



Jo is the Environmental Manager/Educator at CBEC Eco Solutions and FNEC Manager (Te Pokapu Tiaki Taiao o Te Tai Tokerau Trust)

Jo enjoys natural plastering, foraging, swimming, walking, and living in nature. She has a vast understanding of environmental concerns and community needs in Te Hiku.

She has experience in collaborating with Te Papa Atawhai, Forest and Bird and schools, on conservation actions such as possum and rat trapping, and propagating of natives using eco-sourced seeds and riparian plantings.

Jo has assisted Te Papa Atawhai to reduce waste and increase recycling rates at their campsites.

Jo co-ordinates an annual beach clean-up throughout the rohe, including in November each year on Te Oneroa a Tohe, removing an average of 5 tonnes of waste in conjunction with local businesses and organisations.

PETER FURZE: Community Representative



Peter Furze is a community activist working as an advocate for the Te Hiku community - Nga Mahi Mo Te Tangata (Working for The People). Peter is a keen surfer and surfboard fabricator.

Peter has been part of the Board since its inception and wants to see the drafting of the Te Hiku CMS come to fruition.

SHERIDAN WAITAI: Ngāti Kuri Representative



Sheridan’s tribal affiliations are Ngāti Kuri, Te Rarawa, and Tainui.

Sheridan grew up in Te Hiku o te Ika. She has significant experience in legislation and the policy environment in relation to indigenous issues, she has contributed to environmental, social, education and health initiatives. She has participated in several boards and has experience in the management of forums, governance, and strategy groups.

She has been instrumental in the continuation of the WAI262 Fauna and Flora Claim for Ngāti Kuri. She has maintained the relationship with other claimant whanau and iwi over the many years that has resulted in a work programme nationally for Maori-to-Maori engagement.

Over the past few years Sheridan with others developed the Ngāti Kuri Environmental Management Plan and has implemented several actions, events and initiatives related to the environment, for protection and restoration.

She has repatriated taonga species and taonga back to Ngāti Kuri. She has led connections and work across the rohe including their Islands. She manages and coordinates a range of relationships and partners, to achieve shared prosperity, community resilience and mana motuhake for whanau, hapu and iwi.

“I want to contribute in a meaningful way that supports Ngāti Kuri to have vibrant, whanau, hapu and iwi, through whanaungatanga, cultural revitalisation and kaitiaki of our taonga”

5. MEETINGS AND FIELD TRIPS

The Board held 10 meetings during the reporting period (3 Formal Public Meetings, 7 Working Meetings). The venue for the meetings were held in Te Hiku to enable members of the public from the district to attend.

Meeting Date	Location/Venue
7 July 2022	#018 Formal Meeting – Te Ahu Centre, Kaitaia
11 August 2022	Working Meeting – Te Ahu Centre, Kaitaia
22 August 2022	Working Meeting – Te Ahu Centre, Kaitaia
9 September 2022	#019 Formal Meeting – Te Ahu Centre, Kaitaia
6 October 2022	Working Meeting – Te Ahu Centre, Kaitaia
16 December 2022	Working Meeting – Te Ahu Centre, Kaitaia
9-10 February 2023	Working Meeting – Te Ahu Centre, Kaitaia
10 March 2023	Working Meeting – Te Ahu Centre, Kaitaia
27 April 2023	Working Meeting – Te Ahu Centre, Kaitaia
8 May 2023	#20 Formal Meeting – Digital Hub, Kaitaia

5.1 Agendas

The agendas and minutes from all board public meetings can be found on the Board's webpage. [Te Hiku o Te Ika Conservation Board \(doc.govt.nz\)](https://doc.govt.nz)

Board workshops are not decision-making meetings and minutes of workshops are not kept. The workshops have focused on providing feedback into the draft Te Hiku CMS.

5.2 Field Trips and Site Inspections

No trips or inspections took place in the reporting year.

5.2 Members' Attendance 2022-2023

Board Member	Formal Meetings (3)	Working Meetings (7)	Field Trips (0)
Name	#		
Waitai Petera	3/3	6/7	0/0
Sheridan Waitai	0/3	0/7	0/0
Wallace Rivers	0/3	0/7	0/0
Tui Qauqau-Te Paa	3/3	7/7	0/0
Mina Pomare-Peita	3/3	6/7	0/0
Peter Furze	3/3	6/7	0/0
Mike Finlayson	3/3	7/7	0/0
Joanne Shanks	3/3	6/7	0/0

6. MAHI

6.1 Board Committees

The Conservation Act 1987 enables the board to establish committees to carry out functions or tasks delegated by the board.

Communications Committee: the purpose of this committee was to co-ordinate the Board's public communication. During the year, the board posted on their Facebook page.

Members: Mina Pomare-Peita, Jo Shanks and Tui Qauqau.

6.2 Special Events

- **Te Oneroa-a-Tohe Beach Cleanup** (19 November 2022)

Supported the beach cleanup which was co-ordinated by Te Rarawa this year.

- There was a smaller than usual community turn out this year, possibly due to the Paparore School Gala being held on the same day, and a change in one of the meeting points.
- Sea Cleaners attended for the first time, and Te Rarawa had teams out on the day.
- The Te Hiku Mussell Spat collectors were not included, they held their own clean up over the week preceding the clean-up.

- FNR (Far North Roding) provided a truck and assistance transporting the litter to the nearest Transfer Station on the day
- 2.8 tonnes of litter were removed from Te Oneroa a Tohe
- It was reported that the Far North of the beach had a lot of microplastics which could not be collected within the timeframe.

6.3 Training for Members

No specific training for the Board this reporting year.

7. STATUTORY ACTIVITY

7.1 Annual Work Plan

The Board work plan is similar to the previous year. Please refer to Appendix 1 for the full Board Annual Work Programme.

Given the statutory importance of the Te Hiku CMS and its critical importance to Iwi and the Board, it continues to be the focus of the Annual Work Plan and subsequent Board activity.

7.2 Te Hiku Conservation Management Strategy (CMS)

Te Hiku CMS is a unique process in developing a conservation management strategy (Te Hiku CMS) that gives effect to parts of the Te Hiku Treaty Settlement legislation.

It is co-authored by a collective of Te Hiku Iwi members, a community member, Te Papa Atawhai, and an independent writer to help weave the discussions, the korero, and the aspirations in terms of conservation in Te Hiku.

The Boards focus on developing Te Hiku CMS has three main streams of work:

1. Advocating, providing feedback and supporting work on drafting the Te Hiku CMS
2. Providing feedback and input into the revision of Conservation General Policy
3. Advocate to key decision makers (NZCA and Minister of Conservation) the critical importance of ensuring Te Hiku CMS reflects Te Hiku conservation priorities even if this means the Te Hiku CMS looks a little different to other CMS documents.

7.4 2022-2023 National Park Management Plan (NPMP)

There are currently no National Parks within the Te Hiku region.

8. ADVICE AND ADVOCACY

Board members hold active roles and responsibilities with other groups and are not necessarily appointed through the Board. We acknowledge and thank our members for their commitment to the Iwi of Te Hiku.

Board Member	Organisation/Group/Agency
Tui Qauqau-Te Paa	Ahipara Takiwā
	Te Rūnanga o Te Rarawa
Wallace Rivers	Te Rūnanga o Ngai Takoto
Waitai Petera	Te Rūnanga Nui o Te Aupouri
	Te Oneroa a Tohe Beach Board
	Auckland Conservation Board
	Ministry of Innovation (MPI)
	Te Korowai Trust
Peter Furze	Nga Mahi Mo Te Tangata
	Far North Environment Centre
Sheridan Waitai	Ngāti Kuri Trust Board Incorporated
Joanne Shanks	CBEC Eco Solutions
	Far North Environment Centre
	Para Kore
	Waste Wise Schools. Schools Kura Environmental Education
Mina Pomare-Peita	Tumuaki of Te Kura Taumata o Panguru
	Noho Taiao
	Chairperson of Ngāti Manawa Marae
	Te Kupenga
Mike Finlayson	Northland Conservation Board

8.1 Board and Authority Liaisons

The Board held a liaison relationship with the neighbouring conservation boards for the reporting year:

- Mike Finlayson – Liaison to Northland Conservation Board via MS Teams.
- Waitai Petera – Liaison to Auckland Conservation Board via MS Teams

Nicole Anderson - The Authority has a liaison member with the Board to facilitate communication. The Authority Liaison attends Board meetings and reports to the full Authority on matters raised.

8.2 Advice to Te Papa Atawhai

The Board provided advice to Te Papa Atawhai and the Te Hiku CMS Working Group on the following issues:

- Feedback on the draft Te Hiku CMS – Part 1

8.3 Submissions

- Nil

8.4 Community Advocacy and Involvement

The Board believes that working with conservation organisations and members of the public is important. Opportunities for the public to attend Board meetings were advertised not fewer than five days before the meeting.

8.5 Community Visibility

The Board maintains a presence on the Te Papa Atawhai website and the quarterly Conservation Board Newsletter.

The Board is slowly growing their social media presence through Facebook – 129 followers. The audience is predominantly woman (76.6%), between the following age groups 35 – 44 (24.4%) and 45– 54 (22.4%). The Board will look to increase their followers by inviting people to the page and improving engagement and content. Click on the link: [Te Hiku o Te Ika Conservation Board | Facebook](#)

8.6 District and Regional Council Advocacy and Advice

The Board will engage and develop a better working relationship with representatives from local council as there are several regional issues that are of interest.

8.7 Iwi Liaison and Advocacy

The Board made no submissions in this reporting year.

9 FEES AND ALLOWANCES

Fees and allowances are paid in accordance with the Fees and Travelling Allowances Act 1951. The Co-Chair receives a daily meeting fee of \$330, and Members receive a daily meeting fee of \$250. In addition to the meeting fee, Board Members are also entitled to be reimbursed for mileage, reading time and other associated meeting costs e.g., accommodation.

10 ACKNOWLEDGEMENTS

Finally, the Board would like to acknowledge the following people for their support, advice, and friendship in 2022 - 2023:

- Nyree Porter, Chair - Te Rūnanga Papa Atawhai o Te Taitokerau
- Sue Reed-Thomas, Director Operations - Te Papa Atawhai, NNI-Whangarei
- Meirene Hardy-Birch, Operations Manager - Te Papa Atawhai, Te Hiku
- Abraham Witana, Te Hiku Treaty Settlement Implementation Advisor - Te Papa Atawhai, Te Hiku
- Nicole Anderson, NZCA Liaison - NNI-Aotearoa Conservation Authority (NZCA)
- Fiona Watson, Statutory Manager - Te Papa Atawhai, Whangarei

11 APPENDIX 1

Te Rūnanga Papa Atawhai o Te Hiku O Te Ika
Te Hiku O Te Ika Conservation Board
Annual Work Programme
1 July 2022 – 30 June 2023

Overview

This Work Programme has been developed in response to the Letter of Expectation from the Minister of Conservation dated 19 July 2022. It is structured in three parts, namely:

1. **PART A: REGIONAL WORK PROGRAMME**

Planned Board activities to meet statutory requirements and act on regional advocacy priorities:

- A. Encourage and monitor the ‘Parties’ (the Department and iwi) as they complete the draft Te Hiku CMS, including encouraging the development of quality-at-place milestones (if possible, using the Results Based Accountability process)
- B. Monitor (by participating) in a robust community engagement program in the development of the Te Hiku CMS
- C. Begin developing a robust CMS implementation monitoring regime for the Te Hiku CMS.

2. **PART B: GENERAL EXPECTATIONS**

Planned Board activities aimed at general expectations contained in the letter:

- 2.1 **Resources**
- 2.2 **Your Community**
- 2.3 **Mahi Tahi / Working with Te Papa Atawhai.**
- 2.4 **Mahi Kotahitanga / Working with other Conservation Boards and related groups.**
- 2.5 **Communication & Advocacy** – “No Surprises” policy – could include but are not limited to, imminent media coverage of any activities that

could attract critical media comment or any matters on which I could be asked to express a view.

- 2.6 Understanding Conservation Boards' Legal Obligations** – I expect that all conservation board members fully understand their legal obligations under conservation law, including the hierarchy of priorities that should be taken into account when making decisions. Conservation boards' legal obligations are covered in section 5 of the Conservation Board Manual.²
- 2.7 Planning and Reporting** – I expect you, with your Director Operations, would be finalising your work plan in the near future. Your work plan should align with your statutory obligations under the Act, the National Parks Act 1980, and the Reserves Act 1977. I expect that your finalised work plan would include measures and milestones, a demonstration of what success will look like for each priority, and how your board will be able to support the Department's stretch goals.

3 PART C: RISKS AND OPPORTUNITIES

- 3.1** Risks Identified from The Boards Perspective
- 3.2** Opportunities for conservation growth

GOVERNMENT AND MINISTERIAL PRIORITIES

- A.** Support the implementation of Te Mana o te Taiao – The Aotearoa New Zealand Biodiversity Strategy
- B.** Embed the principles of the Treaty of Waitangi in accordance with the obligations of section 4 of the Act in all aspects of work.
- C.** Support the transition to a lower-carbon conservation delivery model, having regard to the Climate Change Response (Zero Carbon) Amendment Act 2019
- D.** Support the continued development and notification of the inaugural Te Hiku Conservation Management Strategy
- E.** Support the National Predator Control Programme to actively promote pest management

Status Indicator

Colour	Indicates
	Completed
	Started and is ongoing
	Not started yet

PART A: REGIONAL WORK PROGRAMME

1. Review/Development of the Te Hiku Conservation Management Strategy (CMS)

Planned Board activities aimed at general expectations contained in the letter:

1.1 Whāinga roa / Objectives:

The Board will advocate and comment on draft sections of the Te Hiku CMS. The Board will also review the revised Te Hiku CMS draft and when appropriate will recommend the approval of the draft by the Authority with or without amendments.



Toitū Te Whenua




Toitū Te Tangata

Kaihautu: Wallace Rivers

Rōpū Tautoko: All Members

Planned Board activities, success measures and key milestones.

	Action	Status	Progress commentary – <i>we know we are on the right track when...</i>
A	Encourage and monitor the ‘Parties’ (the Department and Iwi) as they complete the draft Te Hiku CMS, including encouraging the development of quality-at-place milestones (if possible, using the Results Based Accountability process)		There is regular dialogue between the Board and the Te Hiku CMS Project Team. The draft Te Hiku CMS is discussed at working and formal meetings.
B	Monitor (by participating) in a robust community engagement program in the development of the Te Hiku CMS		Still waiting for the drafting of the Te Hiku CMS.

C	Begin developing a robust CMS implementation monitoring regime for the Te Hiku CMS		Not yet started. The Board intends to adopt the RBA process closer to the completion of the Te Hiku CMS.
D	Advocate for a CMS that is statutorily correct and meets a standard that will achieve the goals and aspirations of Te Hiku Iwi as set out in their Te Hiku Treaty Settlements.		Achieving this goal will require changes from the standard DOC CMS format. Provide support and recommendations to the TH-CMS Working Group as the opportunities arise.
E	In conjunction with Te Hiku Iwi and Te Papa Atawhai, the Board supports and advocates priorities for implementation of the approved Te Hiku CMS		The process is complex and new. It requires support by all parties involved in the creation and drafting of the Te Hiku CMS.

ADDITIONAL REGIONAL WORK PROGRAMME

Re-classification of Stewardship Land





Planned Board activities from 2020 - 2021 Work Plan

1.2 Whāinga roa / Objectives

The Board will consult with the Minister and Te Papa Atawhai on priorities for the reclassification of stewardship areas that require increased protection because of their significant conservation values.

Kaihautu: Wallace Rivers / Waitai Petera / Tui Qauqau-Te Paa
Rōpū Tautoko:

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
A	Advise Te Papa Atawhai/Minister of any issue that would require increased conservation protection (<i>and cultural protection</i>) of stewardship areas.	 	<p>Presentation by DOC Policy Team 9/3/2022</p> <p>Reclassification of Stewardship Land Submission due 17/3/2022</p> <p>Submission made by the Board</p>
B	Monitor Te Papa Atawhai engagement and consultation with Treaty Partners and Treaty Settlement's Post Governance entities.		<p>Consultation has not taken place in Te Hiku.</p>
C	Ensure any stewardship areas are not reclassified without Iwi consultation.		<p>Iwi Representatives on the Board will report to their respective Iwi.</p>

PART B: GENERAL EXPECTATIONS

Planned Board activities aimed at general expectations contained in the letter:

2.1 RESOURCES

Whāinga roa / Objectives




Mate kahukura ka rere te manu

The bird has to have feathers to fly

Kaihautu: Mike Finlayson

Rōpū Tautoko: Jo Shanks

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
A	Computer Hardware and Technology		All members have access to technology and have the capability to participate electronically.
B	Develop website and communications plan		Work in progress with the newly appointed Comms. Sub-Committee. The communication strategy that has been adapted to Te Hiku o Te Ika needs to be adopted. Budget constraints also need consideration. The budget needs to be revised to include a communications role to adopt the communication tactics as outlined in the proposed Communications Plan
C	Te Hiku CMS Drafting		Mike Finlayson is the appointed Board Liaison Representative to the Te Hiku CMS Working Group. All expenses are borne by the Board budget.

2.2 YOUR COMMUNITY

Whāinga roa / Objectives

He tawhiti rawa tā mātou, kia kaua e haere tonu

We have come too far not to continue





As board members, you represent the public interest in conservation. It is integral that you are active and visible in your communities, so that you bring a well-informed community voice to the table. New Zealand communities are becoming increasingly engaged with conservation and are increasingly aware of the importance of preserving and protecting our natural environment. I expect your board to continue to encourage, nurture and facilitate this interest.

Ensure Iwi of Te Hiku connect with and appreciate nature through increased awareness of the Board and its role in representing Te Hiku Iwi and community voices.

Kaihautu: Mina Pomare

Rōpū Tautoko: Peter Furze / Jo Shanks

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
A	Work with community groups		The Board is keen to work with community groups and AGAIN needs the CMS to ensure this work can be backed with action and certainty.
B	Participate in conservation with community funding discussion		Board Members participate on committees recommending funding for community conservation and encourage Te Papa Atawhai to support Te Hiku initiatives particularly those that (will) align with the CMS objectives and place-based milestones.
C	To return abandoned public marginal land spaces to ngahere with the assistance of kura and community.	 	<p>A board member has contributed funding and project creation assistance to a Regeneration Project. Green Spaces funding application in conjunction with Tiaki Taiao.</p> <p>The group has approached Te Papa Atawhai for support.</p>

2.3 MAHI TAHI/ WORKING WITH TE PAPA ATAWHAI

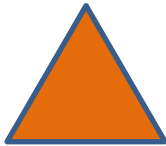


Whāinga roa / Objectives

The Department is focused on the delivery of quality conservation work, which aligns with the conservation leadership role you play within your local communities. I expect you to work collaboratively with the Operations Director and Statutory Manager to maintain a strong working relationship with the Department. This relationship is important in providing advice to the Department on conservation matters within your area. I expect you to report on what is working well for you, and areas that require improvement.

Board Members will maintain a good working relationship and open dialogue with Directors, Managers, and the Board Support Officer to engage strategically in conservation for the region.

Kaihautu: Tui Qauqau-Te Paa
Rōpū Tautoko: Jo Shanks

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
A	Meet with Te Papa Atawhai staff at meetings and elsewhere and ensure a professional relationship is maintained.		The Board will continue to work positively with Te Papa Atawhai but will also reserve the right to question.
B	Embed the principles of whakawhanaungatanga and manaakitanga in the working relationship between the Board and Te Papa Atawhai		We acknowledge the continual attendance by Te Papa Atawhai staff through regular attendance to Board meetings.
C	Maintain regular feedback and monitoring of the Board's progress towards implementation of its Annual Work Programme including regular review of the Board during the year supported with advice from Te Papa Atawhai support staff		Acknowledge the presence of Te Papa Atawhai management at every Formal Meeting and when required, especially in regards to the drafting of the Te Hiku CMS.

2.4 MAHI KOTAHITANGA / WORKING WITH OTHER CONSERVATION BOARDS AND RELATED GROUPS

Whāinga roa / Objectives:



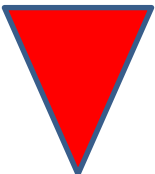
Conservation is a nationwide challenge, and work on conservation matters, management strategies and plans frequently requires working across boundaries with other conservation boards. I encourage you to continue to develop effective ways of working together with other conservation boards to establish a consistent and efficient approach and avoid a duplication of efforts. The New Zealand Conservation Authority (NZCA) is a source of support for conservation boards to draw upon in relation to the national and policy context for conservation issues.




Liaise effectively with other Conservation Boards and related groups to engage strategically in conservation and to progress cross-boundary CMS issues and other matters of mutual interest.

Kaihautu: Mike Finlayson / Waitai Petera

Rōpū Tautoko:

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
A	Work with Northland CB.		The two Boards will need to work closely on the development of the Te Hiku CMS as this has an impact on the existing Northland CMS.
B	Work with Auckland CB.		The Board will need to hold discussions with Auckland CB over the Kermadec Islands as two Te Hiku Iwi have statutory acknowledgments in their treaty settlements.
C	Work with Te Oneroa-a-Tōhe Beach Board		The Board is keen to build a meaningful relationship with the Beach Management Board however, the Board needs the CMS to progress so it can ensure that plans the Board is developing are, as far as possible, coordinated, and meeting Iwi aspirations. Our Co-Chair, Waitai Petera is also a member of the Beach Management Board.

D	Board representatives are nominated as Liaison Members to neighbouring Conservation Boards (Northland and Auckland).		<p>Waitai Petera is the appointed Board Liaison for the Northland Conservation Board.</p> <p>Will be looking to appoint a Board Liaison for the Auckland Conservation Board.</p> <p>These roles will be reviewed annually.</p> <p>The Board will endeavour to develop a Liaison Policy and Template to provide guidelines and expectations in the role.</p>
E	Maintain effective communications with the NZCA.		<p>Currently communication is received monthly via the NZCA Chair's letter and copies of minutes from NZCA meetings.</p>
F	Develop working relationship with relevant conservation-based councils, advisory groups such as Fish and Game, Forest & Bird, NRC etc		<p>Although liaison members have been identified, due to the disruption with covid, they have not actively participated in this financial period.</p>

2.5 COMMUNICATIONS AND ADVOCACY


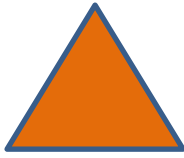
I expect to be informed well in advance of any material or significant events relating to the board, whether positive or negative. Examples of matters that could fall within the ‘no surprises’ policy could include, but are not limited to, imminent media coverage of any activities that could attract critical media comment, or any matters on which I could be asked to express a view.

“No Surprises” policy - could include, but is not limited to, imminent media coverage of any activities that could attract critical media comment or any matters on which we could be asked to express a view.

Whāinga roa / Objectives:

Kaihautu: Joanne Shanks
Rōpū Tautoko: Mina Pomare / Tui Quaqua

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
A	Implement the Board’s Communications Strategy over a suite of platforms including maintaining the Board’s Facebook page, developing broader web-based communications, and issuing media releases on important subjects, to engage a wider audience and position the Board as a trusted and independent conservation advocacy body		The Communications Plan is being developed.
B	Support public awareness and implementation of cross-agency efforts to manage the ongoing threat of Kauri Dieback (Kauri Ora), Myrtle Rust by including it as a focus in the Board’s Communications Plan for 2021/2022.		To be included in the Comms Plan

2.6 UNDERSTANDING CONSERVATION BOARDS' LEGAL OBLIGATIONS



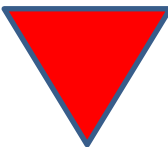

Whāinga roa / Objectives:

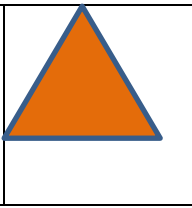
I expect that all conservation board members fully understand their legal obligations under conservation law, including the hierarchy of priorities that should be considered when making decisions. Conservation boards' legal obligations are covered in section 5 of the Conservation Board Manual.¹

The Board will undertake a full understanding of their legal obligations under conservation law, including the hierarchy of priorities that should be considered when making decisions. The Conservation Board's legal obligations are covered in Section 5 of the Conservation Board Manual.

Kaihautu: Tui Qauqau-Te Paa / Waitai Petera / Mike Finlayson
Rōpū Tautoko:

Planned Board activities, success measures and key milestones

	Action	Status	Progress commentary - <i>we know we are on the right track when...</i>
A	Increase awareness of and develop Tiriti o Waitangi knowledge competencies of Board members, including but not limited to understanding Section 4 of the Conservation Act, decolonisation, co-governance, basic beginners guide such as pepeha, karakia, language familiarisation.	  	<p>Members are keen to register for Pukenga.</p> <p>The Board's ongoing intention is to appropriately reflect tikanga in its meetings and practices and aims to include matauranga maori in every meeting and workshop with the guidance from the maori board members.</p> <p>The Board want to hold at least one hui on a marae and incorporate cultural competency elements in all Board workshops for the year.</p>
B	Continue to engage with Te Papa Atawhai and Te Hiku Iwi to understand co-governance to guide the Board's mahi.		<p>The board has asked the Department for clarification to better understand their interpretation of co-governance.</p> <p>This policy will be included in the Te Hiku CMS</p> <p>The Board seek a presentation on the Treaty of Waitangi and s4</p>

C	One-day workshop on Tiriti o Waitangi		One board member attended an online workshop on being a good treaty partner through EHA (environment Hubs Aotearoa)
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2.7 PLANNING AND REPORTING

Your work plan should align with your statutory obligations under the Act, the National Parks Act 1980, and the Reserves Act 1977, and the Te Hiku Treaty Settlements Act.

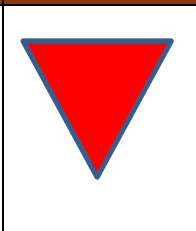
Whāinga roa / Objectives:

To support Te Papa Atawhai in achieving their stretch goal: New Zealanders lives are enriched through their engagement with our nature and heritage.

Kaihautu:

Rōpū Tautoko:




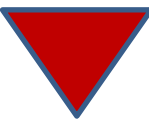
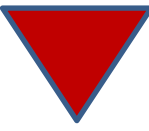
Planned Board activities, success measures and key milestones

	Action	Status	Progress commentary
A	How will the Board support Te Papa Atawhai to reach their stretch goals.		The Board are keen to understand their stretch goals and the depth of their engagement with whanau/hapu/Iwi.

GOVERNMENT AND MINISTERIAL PRIORITIES

The basis for the Ministers expectations originates in the statutory functions set out in section 6M of the Conservation Act 1987 (the Act), section 30 of the National Parks Act 1980, and the Reserves Act 1977. As reflected in these statutes, the focus of conservation boards is policy issues, strategic direction, and planning, not the day-to-day operations of the Department.

Planned Board activities, success measures and key milestones.

	Action	Status	Progress commentary - <i>we know we are on the right track when...</i>
A	Support the implementation of Te Mana o te Taiao - The Aotearoa New Zealand Biodiversity Strategy		Board oversight of the CMS to ensure the protection of species.
B	Contribute to any reviews of national park management plans and Conservation Management Strategies (CMSs) and support their progress effectively to promote strong conservation outcomes.		There are no National Parks in the Te Hiku area. The Board will continue to advocate and support community groups to promote conservation
C	Ensure the intent and statutory requirement for conservation of four Te Hiku Iwi as reflected in their separate Deeds of Settlements (DoS) and legislation		Ensure the content is including the drafting of the Te Hiku CMS
D	Support the transition to a lower-carbon conservation delivery model, having regard to the Climate Change Response (Zero Carbon) Amendment Act 2019		The Board supports the Climate Change & Adaptive Policy proposed in the draft Te Hiku CMS.
E	Support Tiakina Nga Manu - to actively promote pest management		

3 PART C: RISKS AND OPPORTUNITIES

3.1 Risks Identified from The Board's Perspective

A	The Te Hiku o Te Ika CMS is still being drafted, and this is treated as a contemporary treaty breach.
B	The Te Hiku o Te Ika CMS is tied to (non-statutory) templates, guidance, and requirement of the NZCA/Te Papa Atawhai/Minister to the point Iwi aspiration for conservation cannot be met and this becomes a source of conflict.
C	Te Hiku whanau/hapū and community groups become disillusioned with the lack of understanding of the Te Hiku o Te Ika CMS and disengage, in some cases, go into conflict with Te Papa Atawhai.
D	The Board's minimal budget for communication support impacts its ability to deliver expectations in the Work Programme and is out of proportion to the expected level of public engagement.
E	The Board has not had full member attendance for some years.

3.2 Opportunities for Conservation Growth in The Board's Rohe

A	A truly co-drafted CMS reflects the desires of Te Hiku Iwi, and its successful implementation (shown by regular monitoring) leads to strong enduring relationships and collaborative conservation on co-managed lands and beyond.
B	Drafting a great CMS is an opportunity to create a model for other unsettled (TOW) Iwi and to also test ways forward on some tricky issues such as issuing concessions where Iwi have an interest.
C	Support Te Papa Atawhai to work effectively with the iwi of Te Hiku to achieve their stretch goal
D	Develop the Board's effectiveness and capability in working with iwi to further achieve conservation goals through meeting the requirements of Section 4 of the Conservation Act
E	Advocate for and support community-centric conservation and engagement with te taiao through breakthrough projects with diverse communities across Te Hiku (e.g. Jobs For Nature projects, Kaitiaki Rangers).

This Work Programme was developed in September 2022 by Te Rūnanga Papa Atawhai o Te Hiku o Te Ika (Te Hiku o Te Ika Conservation Board). It is designed to give effect to Board functions under Section 6M of the Conservation Act 1987 and other statutory requirements of conservation boards.



This report is presented to the New Zealand Conservation Authority as required by the Conservation Act 1987 and distributed to interested parties. Members of the public are welcome to attend conservation board meetings.

If you would like more information on Te Rūnanga Papa Atawhai o Te Hiku o Te Ika [Te Hiku o Te Ika Conservation Board], please see the website: www.conservationboards.org.nz or contact the Board Support Officer, at Te Papa Atawhai via e-mail tehikuconservationboard@doc.govt.nz